

# Our outlooks –

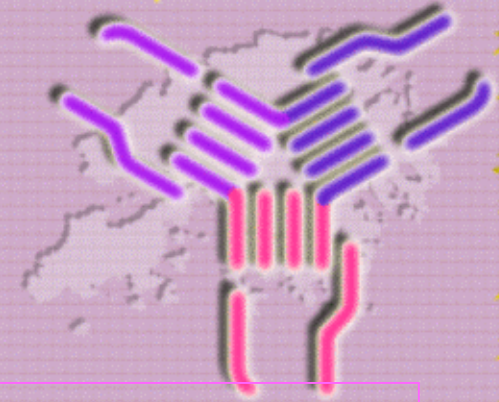
- Optimism
- Opportunities
- Options

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# Dialogue

– a positive start

We need to:

- ✓ talk & listen more
- ✓ investigate issues further
- ✓ explore new possibilities more
- ✓ work together



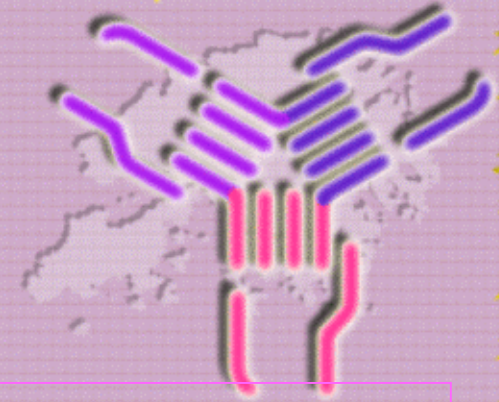
# The outlook – is promising . . .

Because we are exploring the future from:

- ❑ A relatively well resourced baseline
- ❑ Basically sound infrastructures [e.g. with our 7 “s” in skills, staff, services, structures, systems, shared values and strategies] – to be enhanced
- ❑ A fair level of commitment from the sector to reshape our policies, strategies & programmes
- ❑ Make diversities our strength







# Optimism .....

A “social investment” approach is optimistic -

- ❑ Policies - recognize and invest in strength & potential
- ❑ Active welfare programmes – engage participants in clear pathways to achieve developmental outcomes





# UN's perspective on social development policies – has very positive emphasis



The UN Copenhagen Declaration on social development (1998, 2002):

- ❑ "**productive**" policies & "**investment**" approaches
- ❑ "**maximization** of people's **capabilities**"

In both economic & social terms, the most **productive** policies and **effective investments** are those that:

- ❑ **empower** people to **maximize** their **capabilities, resources** and **opportunities.**"





# Possible criteria to guide policies choices

## Policies with a social development & investment focus:

- Emphasis on people-centred development
- Policies that promote opportunities (e.g. building capacities and employment)
- Implement investment-orientated (productivist – rather than passive recipient) social programmes





# Possible features of social developmental programmes – opt for what's possible



- ❑ Creative – looking at what is possible, instead of being constrained by the past & current problems
- ❑ Focuses on potentials – finding the strengths that can be maximized, with deficits that can be better managed
- ❑ Interactive – involving the helpers and those helped in a shared developmental process of learning & problem solving, instead of passive users of services or resources
- ❑ Implied hope - that change is possible
- ❑ Results-orientated – with opportunities to be created



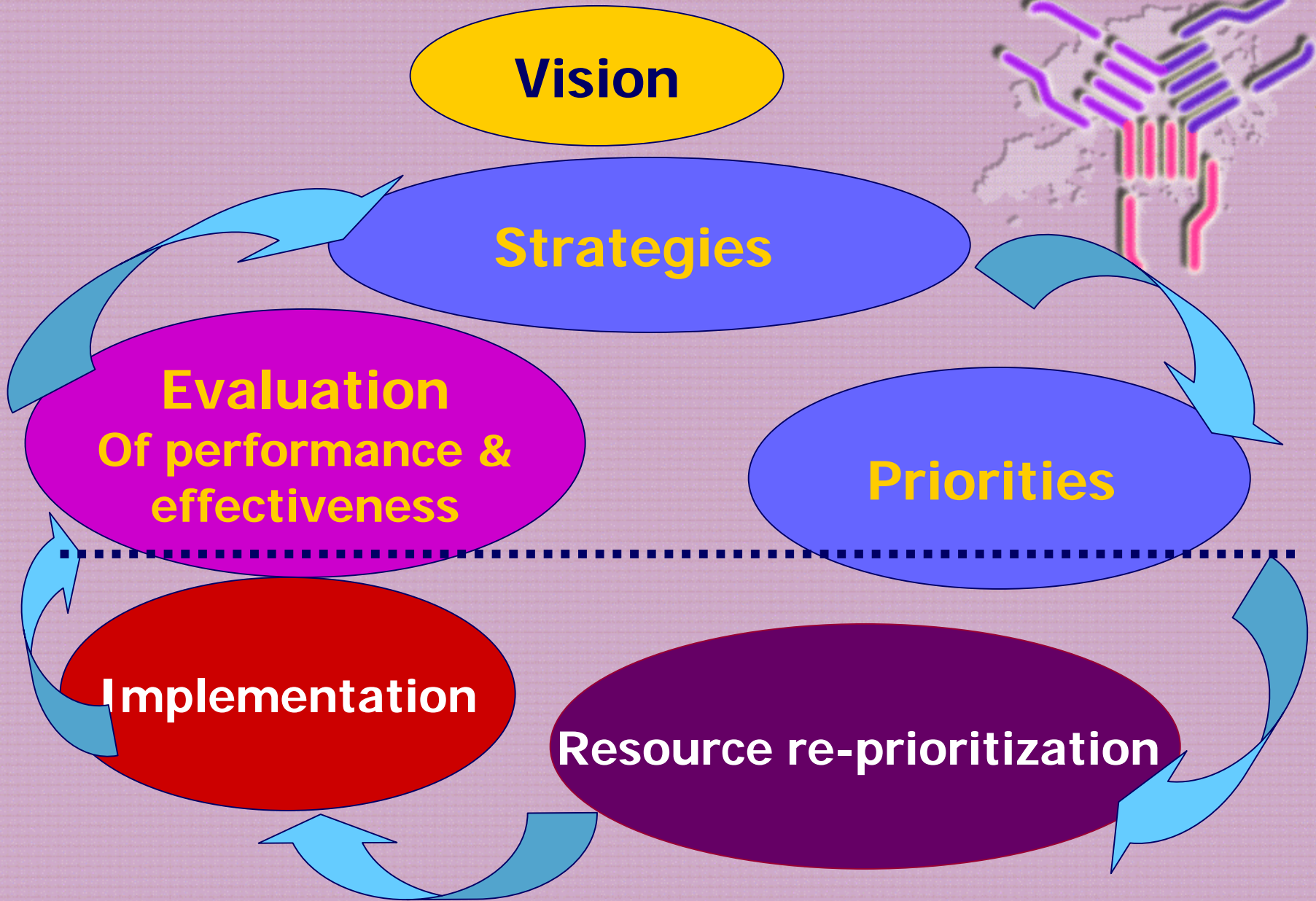
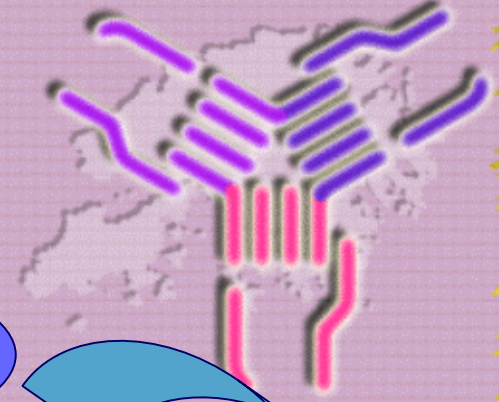




So how do we move forward together?

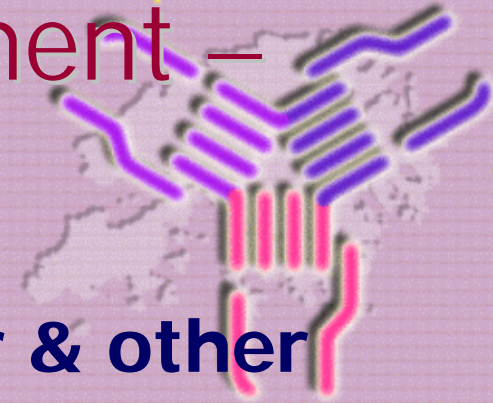








# Further strategic development – a continuous process

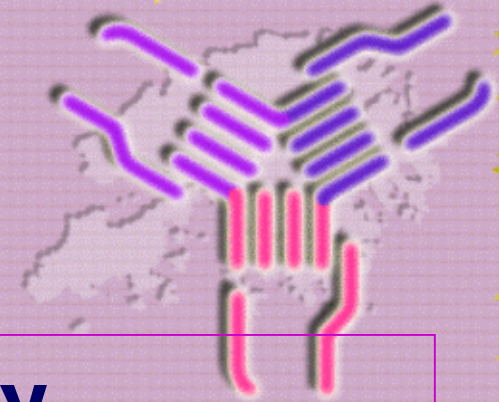


**HWFB to work with the sector & other relevant parties to reach consensus, to**

- Reaffirm missions & values and revisit policy directions**
- Identify omissions & missing links in the process**
- Develop strategies and priorities**
- Develop tools for associated resource re-prioritization and evaluation**







# Evaluation

## To move forward strategically

- ❑ Need to know the impact of, e.g. policies, effectiveness of programmes and delivery modes
  - Academic & expert contributions essential
  - Focus groups / task force need to be mobilized



# Process - working through a busy policy agenda a step at a time



- **Social problems call for a society's collective response:**  
collective intelligence and ownership is paramount
  - As a start – we will develop a **working draft** – revisiting missions and strategies
  - Encourage **dialogue at different levels and across sectors**
  - Work with the sector through **focus groups** on specific topics
  - Form **expert panels** (with academics) on policy research and **evaluative framework**
  - Conference on **public / private tripartite partnerships**
  - **Pilot specific initiatives** – e.g. strategic CIIF projects at district level, district-based planning



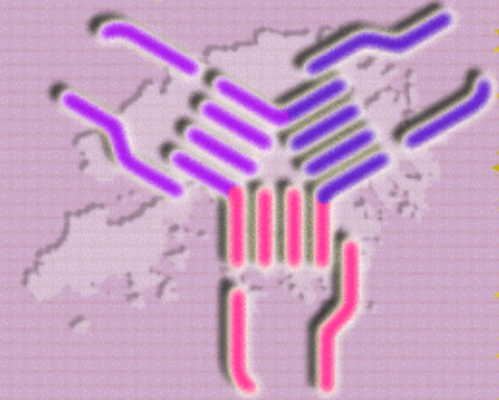
# The process should not be rushed:



- The **process** is as important, if not more important, than the outcome
- It would be a **cultural change** for some of us
- Policies, strategies and programmes are only as good as the **people** seeking to implement them
- We are in this change process **together**







Let's keep the  
dialogue going

Thank you

